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SLOWDOWN IN ACTIVITY IN A MORE DIFFICULT BUSINESS CLIMATE

REVENUE

€1,730_M

of which Q3:

€**591**_M

TOTAL **GROWTH**

+3.3%

+0.5%

ORGANIC GROWTH

SCOPE EFFECT

FX EFFECT

+2.4% +2.8% -2.0%

-0.1% +2.8% -2.2%



PERFORMANCE OVERVIEW

CHALLENGES

- Macroeconomic and political uncertainties
 leading to a slowdown in France, UK and
 some Asian countries
- Mixed performance in the United States
 - Strong growth in advertising and innovation
 - Some underperforming service lines combined to the macroeconomic context
 - New management team in place

STRENGTHS

- Good performance in some ContinentalEurope countries
- Middle East and Latin America showing double digit growth
- Resilient CPG demand
- Strong growth in Ipsos.Digital
- Organic growth w/o US: +5.6% (9 months)





REVENUE BREAKDOWN BY REGION

n millions of euros	2024 9 months	Share	Total growth	Q3 Organic growth	9 months Organic growth
EMEA	793.1	46%	9.8%	4.9%	6.7%
Americas	638.6	37%	-3.2%	-5.9%	-2.5%
Asia-Pacific	297.8	17%	1.7%	1.4%	3.1%
Total	1,729.6	100%	3.3%	-0.1%	2.4%



REVENUE BREAKDOWN BY AUDIENCE

In millions of euros	2024 9 months	Share	Total growth	Q3 Organic growth	9 months Organic growth
Consumers ¹	846.8	49%	5.4%	2.1%	6.0%
Clients and employees ²	358.4	21%	0.5%	2.4%	1.1%
Citizens ³	273.6	16%	7.9%	-6.4%	-1.6%
Doctors and patients ⁴	250.7	14%	-4.1%	-4.2%	-3.1%
Total	1,729.6	100%	3.3%	-0.1%	2.4%

Breakdown of each Service Line by segment: breakdown of revenue by audience segment is non-financial data, likely to change over time depending on changes to the organization of Ipsos teams.



^{1.} Brand Health Tracking, Creative Excellence, Innovation, Ipsos UÚ, Ipsos MMA, Market Strategy & Understanding, Observer (excl. public sector), Ipsos Synthesio, Strategy3

^{2.} Automotive & Mobility Development, Audience Measurement, Customer Experience, Channel Performance (including Mystery Shopping and Shopper), Media development, ERM, Capabilities

^{3.} Public Affairs, Corporate Reputation

^{4.} Pharma (quantitative and qualitative)

REVENUE BY SECTOR





CONTINUED GROWTH IN IPSOS.DIGITAL

9 MONTHS REVENUE

€77м

ORGANIC GROWTH

+32%



ONGOING VOLUNTARY PUBLIC TAKEOVER OFFER FOR INFAS IN GERMANY

THE INDUSTRY
LEADER IN GERMAN
PUBLIC SECTOR
RESEARCH

300+ EMPLOYEES

~€50 MILLION IN REVENUE IN 2023

COMBINATION OF
IPSOS
GLOBAL REACH
AND INFAS'
EXPERTISE

89.6%
OF THE
SHAREHOLDER
STRUCTURE
SECURED*



LAC1 FUND BECOMES A MAJOR LONG-TERM SHAREHOLDER OF IPSOS

INVESTMENT IN
LARGE LISTED
MULTINATIONAL
COMPANIES

DEMONSTRATES
CONFIDENCE IN
IPSOS' LONG-TERM
GROWTH POTENTIAL

SUPPORTS
IPSOS' STRATEGY
AND INDEPENDENCE

TARGETING
5-10%
OF IPSOS' CAPITAL

«We are delighted that Lac1 fund has become one of the core shareholders of Ipsos, a global leader in the market research industry. This investment reflects Lac1 fund commitment to supporting the Group over the long term, convinced by its attractive growth perspectives and its innovative potential as artificial intelligence plays an increasingly important role in its activities. »

Nicolas Dufourca, CEO of Bpifrance





A COMPLEX GLOBAL CONTEXT

as explored in our global trends report

Societies in flux

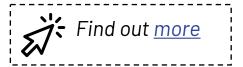
Tech-celebration

Economic disparities

Environmental emergencies

Political splintering

Wellness revolution





IPSOS x RENAULT GROUP

Understanding people's behavioral change about mobility

 Analyzing major changes in behavior, such as car use, renewal frequency, brand arbitration, thermic vs. electric...

 The results of the study enabled Renault Group to power up its four brands' strategic plans and offering (Renault, Dacia, Alpine and Mobilize)



IPSOS x PARAMOUNT

Evaluating inclusivity in the U.S. advertising and media ecosystem

 Measures the diversity of US media needs, attitudes, perceptions, and expectations that fuel brand equity and loyalty

 Quantitative and qualitative research with US advertisers

 Supporting the creation of a toolkit for advertisers with **best practices**

61%

Strongly agree + Agree that brands and advertisers are losing authenticity in efforts to look diverse and inclusive

More information





Evaluating and analyzing passenger satisfaction during the summer games

- Large-scale survey conducted in all stations serving summer games venues
- 13,600 interviews across 17 days
- Face-to-face interviews from 8am to 8pm in French, English and Spanish





IPSOS x BBC

Helping to build the BBC's responsible Al policies

 Articulates audience expectations around the use of Gen Al in news and media
 (value, ethical considerations and transparency in Al usage)

 Mixed-methods approach including curation, cultural analysis, semiotics, scenario testing

 Insights generated directly informed the creation of several responsible Al policies, shaping editorial guidelines and informing discussions with government and regulatory bodies

"This research is fundamental for BBC future plans around GenAl use."

Antonia Kerle, Chief Technical Advisor, BBC

More information



NEW RECOGNITION FOR IPSOS









FULL YEAR OUTLOOK

ORGANIC GROWTH

c. %

OPERATING MARGIN

c. 13%

ACQUISITION IMPACT

€60_{M+}





Q&A session

Please find below the dial-in phone numbers:

France: +33 170 9187 04

UK: +44 1 21 281 8004

US: +17187058796

The password to access the call is "**Ipsos**"

